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Coordination & Legal Affairs Department

GOVERNMENT OF PAKISTAN
MINISTRY OF FEDERAL EDUCATION & PROFESSIONAL TRAINING
INTER BOARDS COORDINATION COMMISSION (IBCC)
Plot No. 25, Street No. 38, G-10/4, Islamabad

No. IBCC/Gen/7-29/2024

09th January, 2026

**SUBJECT: GRATITUDE AND APPRECIATION FOR CONTRIBUTION OF AKU-EB TO
ADVANCEMENT OF IBCC MODEL ASSESSMENT FRAMEWORK
ACROSS PAKISTAN**

Dear Sir, السلام عليكم ورحمة الله وبركاته

On behalf of the Inter Boards Coordination Commission (IBCC), Ministry of Federal Education and Professional Training (FE&PT), Islamabad, I am pleased to convey our profound appreciation and gratitude to Aga Khan University, particularly the Aga Khan University Examination Board (AKU-EB), for its exemplary partnership and invaluable technical support in the nationwide capacity-building initiative for the implementation of the minimum exam standards through Model Assessment Framework (MAF).

2. The IBCC Forum, in its 183rd meeting, reviewed with great satisfaction the significant progress achieved in advancing competency-based, conceptual, and standards-aligned assessment practices across Boards of Intermediate and Secondary Education (BISEs) and Boards of Technical Education (BTEs) throughout Pakistan. This progress would not have been possible without the intellectual leadership, institutional commitment, and professional excellence demonstrated by the AKU-EB team in close collaboration with my team at the IBCC Secretariat, Islamabad.

3. We particularly commend Dr. Naveed Yousaf, an inspiring academician, visionary leader, and transformational professional, whose dual role as a key technical partner and as National Coordinator of the IBCC Forum for the year 2025 added exceptional strategic value to this initiative. His scholarly depth, clarity of vision, and steadfast commitment to assessment reform significantly strengthened the coherence and national ownership of the Assessment Framework.

4. The IBCC Forum also places on record its deep appreciation for the outstanding contributions of Ms. Munira Mohammad Rangwala, Lead Specialist; Mr. Ali Aslam Bijani, Manager Teacher Development; and Mr. Kashif Hussain, Manager

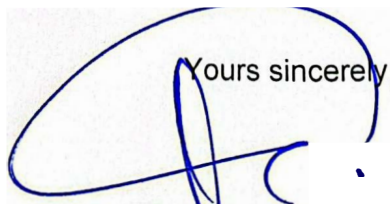
Curriculum Development, whose expertise, dedication, and hands-on engagement ensured high-quality training delivery, rigorous academic standards, and meaningful capacity enhancement of Master Trainers across all provinces and regions. Their collective efforts have substantially enhanced the readiness of Boards to design and administer conceptual, competency-based examinations aligned with national standards.

5. The successful completion of provincial training workshops and the National Consolidation Workshop stands as a testament to the professionalism, collaborative spirit, and academic leadership of the AKU-EB team. The IBCC Forum unanimously acknowledges that this initiative has laid a strong foundation for sustainable assessment reform through cascading of training at the Board and institutional levels.

6. As we move forward into the next phases of implementation, encompassing institutionalization, quality assurance, monitoring, and digital integration, IBCC looks forward to continuing and further strengthening this productive collaboration. We are confident that future joint initiatives will continue to benefit from AKU-EB's distinguished expertise, innovation, and commitment to educational excellence.

7. Please accept our sincere gratitude and highest appreciation for your team on outstanding support and partnership in this nationally significant endeavor.

With highest regards,


Yours sincerely,
(Dr. Ghulam Ali Mallah)
Executive Director

**Dr. Anjum Halai,
Professor and Vice Provost
Aga Khan University,
Karachi.**

Copy to:

- i. **Dr. Sulaiman Shahabuddin President, AKU, Karachi**
- ii. **All Members of the IBCC Forum**
- iii. **PS to the Executive Director, IBCC Secretariat, Islamabad**